

**Columbia University**  
 Department of Sociology  
 323M Fayerweather, MC 2551  
 New York, NY 10027  
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**Baruch College**  
 School of Public Affairs  
 One Bernard Baruch Way, Box D-901  
 New York, NY 10010  
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 tel 646-660-6764 fax 646-660-6770

## Education

- 2000 Ph.D. in Sociology, University of Chicago
- 1994 M.A. in Sociology, University of Chicago
- 1990 B.A. *magna cum laude* in Religion, Columbia College of Columbia University

## Research Interests

Urban sociology, organizational sociology, nonprofit organizations, Latina/o populations, poverty, community

## Teaching Areas

Urban sociology, qualitative research methods, organizations, nonprofits, immigration, race/ethnicity, theory

## Academic Appointments

- 9/2007-present Associate Professor  
 City University of New York, Baruch College, School of Public Affairs  
 Faculty Affiliate: Center for Nonprofit Strategy and Management
- 7/2006-present Associate Professor  
 Columbia University, Department of Sociology and Latina/o Studies Program  
 Faculty Affiliate: Institute for Social and Economic Research and Policy, Center for Urban  
 Research and Policy, Center for the Study of Ethnicity and Race, Center on  
 Organizational Innovation  
 Director: Workshop on Nonprofit Organizations in Economy and Society (ISERP)
- 7/2000-6/2006 Assistant Professor  
 Columbia University, Department of Sociology and Latina/o Studies Program  
 Affiliations: see above.
- 7/1999-6/2000 Research Fellow  
 The Second Generation in Metropolitan New York Project  
 Graduate Center of the City University of New York

## Other Work Experience

- 1/1994-9/1998 Senior Grants Consultant  
Levi Strauss Foundation  
Recommended grants to nonprofit organizations seeking support for programs in community economic development, social justice, citizenship, and human services.
- 8/1992-12/1993 Program Associate  
AT&T Foundation  
Assisted Program Officer with all aspects of running grants program covering maternal and child health, early childhood education, youth development, diversity encouragement, and AIDS prevention.

## Honors, Grants, and Fellowships

- 2008 American Sociological Association  
Community and Urban Sociology Section  
Honorable Mention, Robert E. Park Distinguished Scholarly Book Award, for *Bargaining for Brooklyn: Community Organizations in the Entrepreneurial City* (University of Chicago Press, 2007)
- 2007 Visiting Scholar (fall 2007)  
Havens Center, University of Wisconsin-Madison
- 2007 National Science Foundation  
Sociology Program Grant (SES-0648320) - \$104,452  
"The Spatial Allocation of Social Provision: Government Contracting, Material Resources and Urban Poverty" (Principal Investigator, with co-PI Aaron Gullickson)
- 2005 Association for Research on Nonprofit Organizations and Voluntary Action  
Theories, Issues, and Boundaries Section  
Plenary session panel to discuss "The Non-Profit/For-Profit Continuum: Theorizing the Dynamics of Mixed-Form Markets" (Marwell & McInerney, *Nonprofit and Voluntary Sector Quarterly*, 2005)
- 2005 American Sociological Association  
Community and Urban Sociology Section  
Winner, Robert E. Park Distinguished Scholarly Article Award, for "Privatizing the Welfare State: Nonprofit Community-Based Organizations as Political Actors" (*American Sociological Review*, 2004).
- 2004 Woodrow Wilson National Fellowship Foundation, Junior Faculty Development Fellowship  
Alternate
- 2004 Columbia College Alumna Achievement Award

- 2004 Quality of Life Inspiration Award, WISE (Working in Support of Education), New York, New York
- 2003 Institute for Social and Economic Research and Policy, Columbia University  
Social Science Research Seed Grant - \$7,988  
"Making It' Isn't Enough: Strategies for Intergenerational Class Transmission Among U.S. Latinos." (Principal Investigator, with co-PI Rodolfo O. de la Garza)
- 2003 Council for Research in the Social Sciences, Columbia University  
Faculty Development Grant - \$3,000
- 2002 Council for Research in the Social Sciences, Columbia University  
Faculty Development Grant - \$3,000
- 2001 Institute for Social and Economic Research and Policy, Columbia University  
Social Science Research Seed Grant - \$8,880  
"Effectiveness of Nonprofit Community Based Organizations" (Principal Investigator)
- 1998 United States Department of Housing and Urban Development  
Doctoral Dissertation Research Grant - \$15,000 (national competition)
- 1997 National Community Development Policy Analysis Network  
Brookings Institution/Kennedy School at Harvard University  
Winner of the Research Design Competition - \$10,000 (national competition)
- 1997 The Aspen Institute  
Nonprofit Sector Research Fund  
Dissertation Fellowship - \$15,000 (national competition)
- 1996 University of Chicago  
Honors pass, Ph.D. qualifying exam in Social Organization
- 1990 Columbia University  
Honors B.A. thesis  
"A Bounded Civil Religion: The Transformation of Afrikaner Calvinism and the Coming of Apartheid"

## Publications

Marwell, Nicole P. Forthcoming. *"Making It" Isn't Enough: U.S. Latinos and Middle-Class Fragility*. Chicago: University of Chicago Press. (Under advance contract).

Marwell, Nicole P. Forthcoming. "Community-Based Organization." Invited contribution to the International Encyclopedia of Civil Society, eds. Helmut Anheier and Stefan Toepler. New York: Springer.

Marwell, Nicole P. 2007. *Bargaining for Brooklyn: Community Organizations in the Entrepreneurial City*. Chicago: University of Chicago Press.

\*\* Reviewed in:

*City and Community* (June, 2008)

*Nonprofit and Voluntary Sector Quarterly* (September, 2008)

*American Journal of Sociology* (November, 2008)

Marwell, Nicole P. 2007. "Looking for Robert Moses." *Contexts: Understanding People in their Social Worlds* 6: 75-77.

Marwell, Nicole P. and Paul-Brian McInerney. 2005. "The Nonprofit/For-Profit Continuum: Theorizing the Dynamics of Mixed-Form Markets." *Nonprofit and Voluntary Sector Quarterly* 34, 1: 7-28.

Marwell, Nicole P. 2004. "Privatizing the Welfare State: Nonprofit Community-Based Organizations as Political Actors." *American Sociological Review* 69: 265-291.

\*\* Reprinted in *Politics and Partnerships: Nonprofits and Associations in American Governance* (Elisabeth Clemens and Doug Guthrie, eds.). Forthcoming (2008). Chicago: University of Chicago Press

Marwell, Nicole P. 2004. "Ethnic and Post-Ethnic Politics in New York City: The Dominican Second Generation." Pp. 257-284 in Philip Kasnitz, Mary Waters, and John Mollenkopf, eds., *Becoming New Yorkers: Ethnographies of the New Second Generation*. New York: Russell Sage Foundation.

Marwell, Nicole P., Françoise Jacobsohn, Susan J. Neva and Mineko Okamoto. 2003. "University-Community Partnerships: New York City University-Nonprofit Information Transfer Project Report." Working Paper Series of the Center for Urban Research and Policy, Institute for Social and Economic Research and Policy, Columbia University.

Marwell, Nicole P. 2002. "Sociological Uses of a Sociological Memoir." 2002. *Qualitative Sociology* 25, 1: 139-143.

Marwell, Nicole P. 2002. "Leaders Shape City's Racial Climate." Editorial for New York Newsday, February 8, page A43.

Marwell, Nicole P. 1999. "Social Networks and Social Capital as Resources for Community Revitalization: Initial Insights." The Aspen Institute Nonprofit Sector Research Fund Working Paper Series.

## Book Reviews

J. Phillip Thompson, "Double Trouble: Black Mayors, Black Communities, and the Call for a Deep Democracy." *City and Community* 5: 460-462. 2006.

Patrick Joyce, "No Fire Next Time: Black-Korean Conflicts and the Future of America's Cities." *Political Science Quarterly* 118: 699-700. 2004.

Michael Fabricant and Robert Fisher, "Settlement Houses Under Siege: The Struggle to Sustain Community Organizations in New York City." *Urban Studies* 40: 1383-1385. 2003.

Jonathan Barker et al., "Street Level Democracy." *Voluntas* 13: 319-321. 2002.

## Papers Under Review

Marwell, Nicole P. "Beyond Neighborhood Social Control: From Interaction to Institutions." Revise and resubmit from *Sociological Theory*.

This paper develops an institutional approach to social control that begins with Park's ecological version of social control; runs through Morris Janowitz's full systemic theory of social control, as explicated in his largely forgotten book, *The Last Half-Century* (1978); and draws on key insights from organizational sociology. In tracing this theoretical trajectory, I point to the limitations of present-day social control discussions that focus on internal neighborhood processes and argue instead for a renewed emphasis on the inter-organizational relationships that organize modern economic, social, and political life across neighborhood boundaries.

McQuarrie, Michael and Nicole P. Marwell. "The Missing Organizational Dimension in Urban Sociology." Under review at *City and Community*.

This theoretical paper critiques urban sociologists' usual strategy of incorporating formal organizations into their analysis. Scholars working in both Chicago integrationist and Marxian conflict theoretical paradigms, and using qualitative, quantitative, and historical methods, tend to make the same mistake: reducing organizations to ciphers, mere expressions of more powerful social forces of interest. We make the case that analysis of the city could benefit from taking core insights of organizational sociology seriously, particularly by examining organizations as *productive* rather than *derivative* of urban social relations. We identify three fallacies that urban sociologists consistently make while studying organizations, and discuss how the use of organizational theory can help urbanists avoid them: the voluntarist fallacy, the reductionist fallacy, and the substantialist fallacy.

## Work In Progress

Marwell, Nicole P. and Aaron Gullickson. "The Spatial Allocation of Social Provision: Government Contracting, Material Resources and Urban Poverty"

This project draws together insights from the literatures on social provision and urban poverty, and uses a unique dataset of government contracts to nonprofit organizations in New York City, to understand how the competition among nonprofits for government social service contracts creates winners and losers among places, organizations, and people. Because nonprofits providing services do so in particular places, citizens are likely to access services for which they are eligible only when a provider is located nearby. This access issue is particularly important for our poorest citizens, who receive a small fraction of state income transfers, and for whom the direct services provided by NPOs can be as important to their well-being as cash. The project uses hierarchical linear models and GIS analysis to examine the relationship of contract allocations to neighborhood socioeconomic need, organizational effectiveness, and neighborhood political strength. The study will extend current work in three areas of sociological inquiry by: (1) adding a theory of service-based social provision to the present focus on income transfers in studies of the *welfare state*; (2) considering the impacts of

material resources alongside the current interest in social resources (e.g., social capital) in studies of *neighborhood effects*; and (3) examining the relationships between organizational-level processes and wider social processes in studies of *nonprofit organizations*. This project is supported by a grant from the National Science Foundation.

Marwell, Nicole P. and Greg Eirich. "Sibling Heterogeneity and Status Fragility among U.S. Hispanics."

This paper uses data from successive cohorts of the National Longitudinal Surveys of Youth (both 1979 and 1997) to examine socioeconomic outcomes of siblings in U.S. Hispanic families. By examining siblings, we test for how likely individuals of Hispanic origin are to have brothers or sisters with different class statuses or educational trajectories than themselves. Previous research has found that (a) middle-class blacks are more likely (than whites) to have a sibling who is poor, which makes them more vulnerable to the negative aspects of poverty, while (b) poor blacks are also much less likely to have a middle-class sibling than whites, from whom they could gain help and resources in times of distress. We find that certain Hispanic sibling outcomes approximate those of blacks, while other outcomes approximate those of whites. In addition, we find substantial differences across the two cohorts in how Hispanic outcomes track those of blacks or whites. These effects are net of many socioeconomic background factors, as well as parental nativity, although among both cohorts there were some significant differences between national-origin groups. Taken together, these findings may show the limitations of "Hispanic" as a meaningful predictor of socioeconomic attainment.

## Presentations

### Invited Presentations

- 3/2008. Invited speaker, "Urban Kaleidoscope: New Directions in Sociology in Honor of Herbert Gans." Center for Urban Research, Columbia University.
- 3/2008. "Bargaining for Brooklyn: Community Organizations in the Entrepreneurial City." Invited presentation, Department of Urban Studies, MIT.
- 3/2008. "Bargaining for Brooklyn: Community Organizations in the Entrepreneurial City." Invited presentation, Workshop on Urban Ethnography, University of Pennsylvania.
- 2/2008. "Bargaining for Brooklyn: Community Organizations in the Entrepreneurial City." Invited presentation, Department of Sociology Colloquium, Northwestern University.
- 12/2007. "Bargaining for Brooklyn: Community Organizations in the Entrepreneurial City." Invited presentation, Department of Sociology Colloquium, Harvard University.
- 10/2007. "Bargaining for Brooklyn: Community Organizations in the Entrepreneurial City." Invited presentation, Department of Sociology Colloquium, University at Albany.
- 8/2007. Invited discussant, "Author Meets Critic: Mario Luis Small's *Villa Victoria*" panel, annual meeting of the American Sociological Association, New York, NY.

- 4/2007. "Bargaining for Brooklyn: Community Organizations in the Entrepreneurial City." Invited presentation, Workshop on Social Structures and Processes in Urban Space, University of Chicago.
- 9/2006. "Bargaining for Brooklyn: Community Organizations in the Entrepreneurial City." Invited presentation, Columbia University Urban Planning Colloquium, New York, NY.
- 8/2006. Invited discussant, "Nonprofit and Voluntary Organizations" panel, annual meeting of the American Sociological Association, Montreal, Canada.
- 8/2006. Invited discussant, "Immigrant Organizations" panel, annual meeting of the American Sociological Association, Montreal, Canada.
- 3/2005. Invited member of the panel "Civil Society and Public Policy," Eastern Sociological Society annual meeting, Washington, D.C.
- 3/2005. Invited presenter, Social Science Research Council Capstone Conference on Nonprofits and Philanthropy. La Pietra, Florence, Italy.
- 1/2005. Invited participant, Community Politics and Social Organization Roundtable, MacArthur Foundation New Communities Program. Kennedy School of Government, Harvard University, Cambridge, MA.
- 1/2005. Invited lecturer, Vassar College.
- 5/2004. Invited discussant, National Consortium on Violence Research Conference on Communities, Housing, and Crime. Kennedy School of Government, Harvard University, Cambridge, MA.
- 4/2004. "Ethnic Community-Based Organizations and Political Education." Invited presentation at the Faculty Seminar, School of Public Affairs, Baruch College, New York, New York.
- 10/2003. "The Sense and Nonsense of Community: Institutions and Resources." Invited presentation at the Urban Ethnography Seminar, Department of Sociology, The Graduate Center of the City University of New York.
- 12/2002. "Ethnic and Post-Ethnic Politics: The Dominican Second Generation in New York City." Invited presentation at the Race and Ethnicity Seminar, Department of Sociology, University of Wisconsin-Madison.
- 8/2002. Invited discussant, "Underground Economies" panel, annual meeting of the American Sociological Association, Chicago, Illinois.
- 4/2002. "Community-Based Organizations as Political Actors." Invited presentation at the Faculty Seminar, School of Public Affairs, Baruch College, New York, New York.

6/2001. "Dislocations/Relocations: Latinas/os in New York." Invited keynote speaker at annual *Making Connections* conference of Nassau BOCES (Board of Cooperative and Educational Services), Glen Cove, New York.

4/2001. Invited discussant, "Resources for Civil Society/Civil Society as a Resource" panel at the conference *New Spaces for Civil Society in Latin America and Eastern Europe: Strengthening or Fragmenting Democracy?* The Gitelson Roundtable, the Columbia University-New York University Consortium for Latin American Studies, and the Center on Collaborative Organization and Digital Ecologies, New York, New York.

3/2001. "Trading Politics for Housing in Brooklyn, New York." Invited paper presented at the Centre for Urban and Regional Studies, University of Birmingham, Birmingham, England.

### Conference Presentations (selected)

Marwell, Nicole P. and Paul-Brian McInerney. 2004. "The Non-Profit/For-Profit Continuum: Theorizing the Dynamics of Mixed-Form Markets." Paper presented at the annual meeting of the Society for the Advancement of Socio-Economics, Washington, D.C.

Marwell, Nicole P. 2004. "Ethnic Community-Based Organizations and Political Education." Presentation at the annual meeting of the Eastern Sociological Society, New York, New York.

Marwell, Nicole P. 2003. "City and State Contracts to New York City Nonprofit Organizations: A Description and Preliminary Analysis of New Data." Paper presented at the annual meeting of the Association for Research on Nonprofit Organizations and Voluntary Action, Denver, Colorado.

Marwell, Nicole P. and Paul-Brian McInerney. 2003. "The Non-Profit/For-Profit Continuum: Making For-Profit Markets from Non-Profit Activities." Paper presented at the annual meeting of the Association for Research on Nonprofit Organizations and Voluntary Action, Denver, Colorado.

Marwell, Nicole P. 2003. "Community Based Nonprofit Organizations as Political Actors." Paper presented at the annual meeting of the American Sociological Association, Atlanta, Georgia.

Marwell, Nicole P. 2003. "Clientelism in Brooklyn, New York." Paper presented at the conference *Mapping the "Gray Zone": Clientelism and the Boundary between Democratic and Democratizing Countries*, Institute of African Studies, Barnard College, New York, New York.

Marwell, Nicole P. 2002. "Community Based Organizations and Politics in Dominican New York." Paper presented at the conference *Dominican Community Organizations*, Milano School for Public Affairs, The New School University, New York, New York.

Marwell, Nicole P. 2002. "Serving, Organizing, and Politicking: The Roles of Community-Based Nonprofit Organizations." Paper presented at the annual meeting of the Association for Research on Nonprofit Organizations and Voluntary Action, Montreal, Quebec.

Marwell, Nicole P. 2001. "How Nonprofit Organizations Become Political Machines." Paper presented at the Department of Sociology Colloquium, Columbia University.

Marwell, Nicole P. 2001. "When a Latino Neighborhood is not Latino: Ethnicity in New York City Politics." Paper presented at the Center for the Study of Ethnicity and Race, Columbia University.

Marwell, Nicole P. 2001. "A Review of Dalton Conley's *Honky*." Presentation at the annual meeting of the Eastern Sociological Society, Philadelphia, Pennsylvania.

Marwell, Nicole P. 2000. "Moments in Community Organizing Practice in the United States." Paper presented at the annual conference of the Federation of Black Housing Organisations, Manchester, England.

Marwell, Nicole P. 2000. "Connecting Community Organizations and Community Politics." Paper presented at the Conference on Immigrant Political Participation in New York City, Center for Urban Research, The Graduate School and University Center of the City University of New York.

## Teaching

### Undergraduate Courses

"Introduction to Classical Social Theory." Department of Sociology, Columbia University. Twice-weekly lecture covering three classical sociological theorists (Marx, Durkheim, Weber), two historical and intellectual contemporaries (W.E.B. Du Bois, Charlotte Perkins Gilman), and some contemporary empirical sociology that utilizes classical theoretical concepts.

"Introduction to Latina/o Studies." Latina/o Studies Program, Columbia University. Twice-weekly lecture covering the five major Latino sub-groups in the United States, and examining how knowledge about Latina/os is produced in the United States, including proto-colonialist perspectives, Chicana/o- and Puerto Rican-centered scholarship, community-based and radical programs, perspectives on gender and sexuality, and the growing complexity of a broad Latina/o Studies approach.

"Latina/o Communities in New York City." Latina/o Studies Program and Department of Sociology, Columbia University. Weekly seminar utilizing an ethnographic approach to explore contemporary Latina/o community formations in New York City, including readings of existing ethnographic studies and semester-long student fieldwork projects.

### Graduate Courses

"Qualitative Research Methods: Observations, Interviews, and Documents." Department of Sociology, Columbia University. Weekly seminar covering readings and methodological exercises on five qualitative research methods used in sociology: participant-observation, intensive interviewing, content analysis, focus groups, and the conceptual basis of network analysis.

"Introduction to Public Affairs." School of Public Affairs, Baruch College, City University of New York. Weekly seminar exploring key issues in public affairs, including: identifying and providing for publics and public goods; determining policy agendas; making authoritative policy decisions; and defending policy decisions in political arenas.

"Managing Public and Nonprofit Organizations." School of Public Affairs, Baruch College, City University of New York. Weekly seminar examining and applying central theories and frameworks in organizational management studies, with an emphasis on the public and nonprofit sectors. Uses case studies to analyze and address real managerial problems.

#### B.A. Theses

Anthony Morales, Columbia Latina/o Studies (B.A. granted 2002)  
Carlos Vasquez, Columbia Latina/o Studies (B.A. granted 2002)  
Sripriya Radhakrishna, Columbia Sociology (B.A. granted 2002)  
Sylvia Perez, Columbia Urban Studies (B.A. granted 2007)  
Brenda Cepeda, Columbia Latina/o Studies (B.A. granted 2007)

#### Mentoring Programs for Undergraduates from Under-Represented Groups

Anthony Morales, Columbia College (Kluge Scholars Summer Program, 2001)  
Shaunte Edmonds, Columbia College (Kluge Scholars Summer Program, 2002)  
Betsaida Alcantara, Bard College (Columbia GSAS Summer Research Program, 2003)  
Brenda Cepeda, Columbia College (McNair Fellowship Summer Program, 2006)

#### Ph.D. Committees

Galit Shashoua-Goldblatt, Columbia Sociology (Ph.D. granted 2001)  
Maritsa Poros, Columbia Sociology (Ph.D. granted 2001)  
Daniel Kratochvil, Columbia Sociology (Ph.D. granted 2002)  
Helen-Maria Lekas, Columbia Sociology (Ph.D. granted 2002)  
Eleonora Pasotti, Columbia Political Science (Ph.D. granted 2003)  
Libby Russ, Columbia Spanish and Portuguese (Ph.D. granted 2003)  
Andrew Kourvetaris, Columbia Sociology (Ph.D. granted 2004)  
Norma Fuentes, Columbia Sociology (Ph.D. granted 2004)  
Paul-Brian McInerney, Columbia Sociology (Ph.D. granted 2005)  
Carson Hicks, Columbia Sociology (Ph.D. granted 2006)  
Bo-Seon Shim, Columbia Sociology (Ph.D. granted 2006)  
Cynthia Duarte, Columbia Sociology (Ph.D. granted 2007)  
Nadia Islam, Columbia Sociomedical Sciences (Ph.D. granted 2007)  
Michael McQuarrie, New York University Sociology (Ph.D. granted 2007)  
Patricia Elias Calles, Columbia Sociology (Co-sponsor; Ph.D. expected 2008)  
Isil Celimli, Columbia Sociology (Ph.D. expected 2008)  
Erzsebet Fazekas, Columbia Sociology (Sponsor; Ph.D. expected 2008)  
Danielle Lindemann, Columbia Sociology (Ph.D. expected 2009)  
David Madden, Columbia Sociology (Co-sponsor; Ph.D. expected 2009)  
Isabel Martinez, Teachers College of Columbia University (Ph.D. expected 2009)  
Natacha Stevanovic, Columbia Sociology (Co-sponsor; Ph.D. expected 2009)

### **Professional Memberships and Service**

#### Memberships

American Sociological Association (ASA)  
Community and Urban Section

Latina/o Sociology Section  
Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA)

Professional service

- 2008-10 Editorial Board, *Contemporary Sociology*  
2008-10 Panelist, National Science Foundation, Sociology Program  
2007-08 Panelist, National Science Foundation, Sociology Dissertation Grants Competition  
2006 Robert E. Park Article Award selection committee, Community and Urban Section of the American Sociological Association  
2005-07 Editorial Board, ASA Rose Series in Sociology  
2004 Outstanding Article Award selection committee, *Nonprofit and Voluntary Sector Quarterly* (Volume 32, 2003)  
2004 Robert E. Park Book Award selection committee, Community and Urban Section of the American Sociological Association  
2003-06 Guest lecturer, *WISE: Working in Support of Education*. "Research Design and Methods for High School Students and their Teachers"  
2003 Conference organizer, *New York City University-Nonprofit Information Transfer Convening*, Center for Urban Research and Policy, Columbia University (April 18, 2003)  
2002-05 Board of Directors, Equal Share  
2001-02 Reviewer, U.S. Department of Housing and Urban Development, Doctoral Dissertation Fellowship Program

Ad hoc reviewer (last three years)

- American Journal of Sociology  
American Sociological Review  
National Science Foundation Sociology Program  
Nonprofit and Voluntary Sector Quarterly  
Qualitative Sociology  
Social Problems  
Sociological Focus

**University Service**

Columbia University, Department of Sociology

- Summer Session Departmental Representative, 2004, 2005, 2006, 2007  
Junior Faculty Search Committee, 2003  
Undergraduate Curriculum Revision Committee, 2001

Columbia University, Latina/o Studies Program

- Faculty Adviser, Undergraduate Conference on Ethnicity and Race, 2006-07  
Conference Organizer, *Revisiting the Activist Impulse in Ethnic Studies*, Center for the Study of Ethnicity and Race, Columbia University (March 31-April 1, 2003).  
Junior Faculty Search Committee, 2001 and 2002  
Undergraduate Curriculum Revision Committee, 2001

Columbia University

Advisory Board, Revson Fellows Program. 2006-08.  
Selection Committee, Revson Fellows Program. 2006, 2007, 2008.  
Faculty Mentor, McNair Fellowship Summer Research Program. 2006  
Invited faculty lecturer, 250<sup>th</sup> Anniversary Columbia College Dean's Day, New York, NY. 2004.  
    "Privatizing the Welfare State: Government Contracting, Public Services, and Politics."  
Selection Committee, Kluge Fellows Summer Research Program, 2004  
Invited faculty lecturer, Columbia College Dean's Day, Los Angeles, CA. 2003. "Dislocations/  
    Relocations: Latinas/os in New York."  
Faculty Mentor, GSAS Summer Research Program for Historically Underrepresented Students, 2003  
Selection Committee, Mellon Minority Undergraduate Fellowship Program, 2002, 2003  
Faculty Mentor, Kluge Fellows Summer Research Program, 2001, 2002  
Selection Committee, Foreign Language and Area Studies Fellowship Program, 2001